| SCC eFile | 2014 ANNUAL REPORT 214519763 COMMONWEALTH OF VIRGINIA STATE CORPORATION COMMISSION | | | | |
|--|--|-------------------------|---|--|--|
| 1.) CORPORATION NAME: | | | DUE DATE: | 4/30/2014 | |
| Altarum Institute | | | | | |
| 2.) VA REGISTERED AGENT NAME AND OFFICE ADDRESS: CORPORATION SERVICE COMPANY | | | SCC ID NO: F1467499 | | |
| Bank of America Center, 16th 1111 East Main Street | | | 5.) STOCK I | NFORMATION AUTHORIZED | |
| RICHMOND, VA | | | | | |
| 3.) CITY OR COUNTY OF VA REG RICHMOND CITY | ISTERED OFFICE: | | | | |
| 4.) STATE OR COUNTRY OF INCO | ORPORATION: | | | | |
| 6.) PRINCIPAL OFFICE ADDRESS: | | | | | |
| ADDRESS: 3520 GF | REEN COURT SUITE 300 | | | | |
| CITY/ST/ZIP: ANN A | ARBOR, MI 48105 | | | | |
| 7.) DIRECTORS AND PRINCIPAL C | DFFICERS: All directors and may be designated | d principa ited as b | al officers must b oth a director an | e listed. An individual d an officer. | |
| | | χ OFF | ICER | χ DIRECTOR | |
| NAME: TITLE: | LINCOLN T SMITH | | | | |
| ADDRESS: | P/CEO/SEC 3520 GREEN COURT STE 300 | | | | |
| CITY/ST/ZIP/CO: | ANN ARBOR, MI 48105 | | | | |
| | | X OFF | ICER | DIRECTOR | |
| NAME: | DANIEL ARMIJO | | | | |
| TITLE: ADDRESS: | VICE PRESIDENT | | | | |
| CITY/ST/ZIP/CO: | 3520 GREEN COURT, SUITE 300 ANN ARBOR, MI 48105 | 1 | | | |
| | <u> </u> | X OFF | ICER | DIRECTOR | |
| NAME: | DOUGLAS GILBERT | | | | |
| TITLE: | VP/Controller | | | | |
| ADDRESS: CITY/ST/ZIP/CO: | 3520 GREEN COURT, SUITE 300 | 1 | | | |
| G11 1/31/211 /GG. | ANN ARBOR, MI 48105 | | IOED | DIDECTOR | |
| NAME: | GLEN GREENLEE | X OFF | ICER | DIRECTOR | |
| TITLE: | VICE PRESIDENT | | | | |
| ADDRESS: | 3520 GREEN COURT, SUITE 300 | ı | | | |
| CITY/ST/ZIP/CO: | ANN ARBOR, MI 48105 | | | | |
| NAME: | 5,444 | X OFF | ICER | DIRECTOR | |
| NAME: TITLE: | RYAN LAY | | | | |
| ADDRESS: | VICE PRESIDENT 3520 GREEN COURT, SUITE 300 | ı | | | |
| CITY/ST/ZIP/CO: | ANN ARBOR, MI 48105 | | | | |
| | | χ OFF | ICER | DIRECTOR | |
| NAME: | JAMES LEE | | | | |
| TITLE: | VICE PRESIDENT | | | | |
| ADDRESS: CITY/ST/ZIP/CO: | 3520 GREEN COURT, SUITE 300 ANN ARBOR, MI 48105 | 1 | | | |

| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | MICHAEL POTTER SR VP/COO 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | X OFFICER | DIRECTOR | | |
|--|---|--------------|------------|--|--|
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | STEVEN TOWELL VICE PRESIDENT 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | X OFFICER | DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | KAREN ALDRIDGE-EASON DIRECTOR 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | OFFICER | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | DAVID J BROPHY DIRECTOR 3520 GREEN COURT SUITE 300 ANN ARBOR, MI 48105 | OFFICER | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | RONALD GARDHOUSE DIRECTOR 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | OFFICER | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | MAXINE HAYES DIRECTOR 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | OFFICER | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | MARVIN MCKINNEY DIRECTOR 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | OFFICER | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | MARY OUSLEY DIRECTOR 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | OFFICER | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: CITY/ST/ZIP/CO: | ALONZO PLOUGH DIRECTOR 3520 GREEN COURT, SUITE 30 ANN ARBOR, MI 48105 | OFFICER 0 | X DIRECTOR | | |
| NAME: TITLE: ADDRESS: | Alicia M Torres SVP/CFO 3520 Green Court Suite 300 | X OFFICER | DIRECTOR | | |
| CITY/ST/ZIP/CO: I AFFIRM THAT THE INFORMATI COMPLETE AS OF THE DATE BE | | | | | |
| /s/ Alicia MTorres | Alicia MTorres, | | 4/17/2014 | | |
| SIGNATURE OF DIRECTOR/OFFICI | <u> </u> | PORATE | DATE | | |
| It is a Class 1 misdemeanor for any person to sign a document, which includes this electronic record, that is false in any material respect with the intent that the document be delivered to the Commission for filing. | | | | | |